Dear doctoral candidates,

In an environment such as academia, where knowledge is constantly evolving and interdisciplinary approaches are becoming more relevant, *ambiguity* as a skill is an emerging key attribute for doctoral candidates. In the context of *Future Skills - Key Competencies for a Transforming World*, ambiguity refers to someone’s ability to cope with uncertainty and to be versatile in dealing with unexpected circumstances. Results that do not meet your expectations, lack of institutional support or conflicts with your supervisor are some of the experiences that can certainly cause concern about the future of your doctoral research. Even though that pursuing a doctorate is often about entering in unexplored territories, where answers are not yet available and the path ahead is still unclear; recognizing this ambiguity, accepting and understanding its nuances in order to deal with it effectively at a later point, can become an essential aspect of your success in this complex and multifaceted world of doctoral research.
Keeping this in mind, TUM Graduate School brings you a new course Kompetenzen für eine Welt im Wandel: Future Skills im Profil abilden, where you will have a closer look to the important competencies involved in a scientific work context. During the workshop, participants will not only analyze and evaluate the specific activities through which they apply and train the respective competences in their academic work, but they will also develop ways of naming and describing these competences. From a researcher to lecturer, from a collaborator to independent researcher: A doctoral candidate who switches between roles and who adapts to different situations and contexts, will be able to prepare themselves to face the various challenges and responsibilities of the academic world and turn them into opportunities for their intellectual and professional growth.

For more courses like this, please check out our offer within our Transferable Skills Training. Don't miss the chance and sign up now!

If you would like to receive information about news or exciting events for doctoral candidates, have a look at our website and don't forget to subscribe to our TUM-GS Newsletter and find out more about our offer!

**Events**

**Weg zur Professur an einer Hochschule für angewandte Wissenschaften: Informationen und Einblicke**

*Registration starts soon!*

This event introduces the career option of a professorship at a University of Applied Sciences (UAS) and presents practical information for the appointment process. The differences between the university system and the changing landscape of Universities of Applied Sciences, as well as the requirements profile of a professorship at a UAS, will be addressed. Prof. Dr. Eva Anderl from the Munich University of Applied Sciences will provide insights into the everyday life of an UAS professor and her personal path to this position. After the presentations, there will be ample opportunity for questions and networking.

January 25, 2024
17:00 – 19:00 hours
Campus Garching | German

Register

**“Inside the courses”**

**All Women - Drive your life! Soon! Book your spot now!**

This highly interactive workshop focuses specifically on women gaining self-awareness, seeking greater self-knowledge, but also on discovery and looking for further career options. We want to inspire you to drive your life, by developing your entrepreneurial
mindset. In our hands-on approach, you will design your own Entrepreneurial Empowerment Profile, get familiar with agile tools and methods and learn from revolutionary female role models. The interactive group work during the workshop session helps to ground you in who you are and what you value.

November 28, 2023
10:00 – 13:00 hours
Online | English
Register

Successful management in a global world

Do concepts such as the impact of culture on management, culture and business, business etiquette, do’s and don’t’s, management functions sound interesting to you? In this course you will learn more about culture-specific knowledge (East-West: USA:Europe-Asia) in relation to international management. The awareness of communication-, management-; and leadership methods in different cultures will be raised. Culture related techniques and behaviors are explained and trained through role-plays and exercises. Different management practices in business situations will be addressed.

January 10 – 11, 2024
09:00 – 17:00 hours
Campus Garching | English
Register

Den eigenen Karriereweg für sich finden
Have you ever asked yourself if there is anything you can do now during your doctorate for your individual career path? Whether there are "dos and don'ts"? Things that, even if you are perhaps at the beginning of your doctorate, or even already at the end, can be useful for later career decisions? In this seminar, the word "career path" stands for planned professional steps that are aligned with professional goals and personal needs. You will look at your own wishes, competencies and needs regarding career paths. Examples of different career paths in academia and industry will be shown, and you will reflect, discuss and analyse your work.

January 16 – 17, 2024
10:00 – 16:30 hours
Campus Garching | German

Register

Endspurt: Disputationstraining Registration starts soon!

The dissertation is almost finished and the defense is coming up? How to present 3-4 years of research in 15-30 minutes? What questions will be asked and how can you best answer them? This workshop prepares you specifically and effectively for the exam situation and shows you the rules of the game for the disputation, which regulations and requirements you should observe. The workshop not only introduces the rules, procedures, regulations, and requirements of a defense, but also provides strategies and tools to help participants condense the wealth of research in an extensive dissertation into a 20-30 minute presentation.

January 18 – 19, 2024 | Follow Up: January 25, 2024
09:00 – 17:00 hours (First day) & 09:00 – 16:00 hours (Second day & Follow Up)
Campus Garching | German

Register

Beziehungsorientierte Führung (mit Einzelcoaching) Registration starts soon!
Leadership is about relationships and values: To lead people, you need to connect with them. Emotional intelligence is a necessary talent for leaders in an increasingly digitalised and complex world. Understanding your own personality and self-leadership is a prerequisite for leading others. In this course you will be introduced to a number of tools to help you better understand your own personality. This includes the NEO Personality Test with a personal assessment interview. You will learn how to connect emotionally with different people, how to have difficult conversations (which we sometimes tend to avoid) and how to set healthy boundaries.

January 19 – 20 & February 09 – 10, 2024
09:00 – 17:00 hours
Campus Garching | German

Register

Die mentale Leistungsfähigkeit stärken Registration starts soon!

Staying mentally fit and healthy often seems like a closed book. After all, external demands change constantly and at a breathtaking pace, positive and negative stress are a normal part of our lives. The art is to keep all the balls in the air and to take care of yourself at the same time. In this lecture you will get input for your personal resilience and how to stay mentally strong and healthy. It combines the trainer’s own experiences from a long burnout and knowledge acquired since then as a resilience coach. The lecture will present simple - but not trivial - measures on how everyone can maintain their mental performance despite high stress levels.

January 29, 2024
10:00 – 11:30 hours
Online | German

Register

Courses now open for booking

Personality & Self-Management

Conflict Management – From Confrontation to Collaboration Registration starts soon!
November 29 – 30, 2023 | Campus Garching | English

Die mentale Leistungsfähigkeit stärken Registration starts soon!
Communication & Methodological Competence

Scientific Writing Workshop - 8 weeks
See DocGS for exact dates and times | Hybrid | English

Presenting your Research in Conference Talks and Poster Sessions
January 12 & 19, 2024 | Campus Garching | English

Endspurt: Disputationstraining Registration starts soon!
January 18 – 19 & 25, 2024 | Campus Garching | German

Dissertation Writers' Workshop Registration starts soon!
January 24 – 25, 2024 | Campus Garching | English

Basic Statistics Registration starts soon!
January 31, 2024 | Online | English

Leadership & Responsibility

Fit for Leadership
December 07 – 08, 2023 | Campus Garching | English

Beziehungsorientierte Führung (mit Einzelcoaching) Registration starts soon!
January 19 – 20 & February 09 – 10, 2024 | Campus Garching | German

Science & Research

Den eigenen Karriereweg für sich finden
January 16 – 17, 2024 | Campus Garching | German

Einführung in die Welt des Patentrechts
January 17, 2024 | Campus Garching | German

How to play the German research and innovation system: hands-on career guidance for early career researchers Registration starts soon!
January 24 – 25, 2024 | Hybrid | English

Weg zur Professur an einer Hochschule für angewandte Wissenschaften: Informationen und Einblicke Registration starts soon!
January 25, 2024 | Campus Garching | German

Wissenschaftsmanager:in: Eine attraktive Karriereoption nach der Promotion?! Registration already open!
February 14, 2024 | TUM Institute for LifeLong Learning | German

Entrepreneurship & Startups

All Women - Drive your life! Soon! Book your spot now!
Business & Industry

Kompetenzen für eine Welt im Wandel: Future Skills im Profil abbilden Soon! Book your spot now!
December 05, 2023 | Online | German

Successful management in a global world
January 10 – 11, 2024 | Campus Garching | English

Basics in Business Administration Registration starts soon!
January 22 – 23, 2024 | Campus Garching | English

Betriebswirtschaftliche Grundlagen für technisch-naturwissenschaftliche Akademiker:innen Registration starts soon!
January 26 – 27, 2024 | Campus Garching | German

Job Application Training for doctoral candidates Registration starts soon!
February 01 – 02, 2024 | Online | English

Additional offers

TUM.Additive – PhD Seminar & Networking (TUM.Additive) Soon! Book your spot now!
November 21, 2023 | Campus Garching | English

Kompaktkurs Literaturrecherche für die Dissertation (UB-TUM)
Schwerpunkt Medizin
December 06, 2023 | Online | German

Kompaktkurs Literaturrecherche für die Dissertation (UB-TUM)
December 08, 2023 | Online | German

Visibility and Research Impact (UB-TUM)
December 15, 2023 | Online | German

From PhD to Innovator (Young Entrepreneurs of Science)
March 07 - 08, 2024 | On-site | English
Application time: January 08 – February 29, 2024

English Courses for Staff (TUM Sprachenzentrum)
WiSe 23-24 | Online and on-site | English

Nature Master Class (TUM ForTe)
WiSe 23-24 | Online | English

Postdoc Workshops (TUM ForTe)
WiSe 23-24 | Online and on-site | English

Postdoc101 Talks: Online-Ringvorlesung für Postdoktorand:innen (TUM ForTe)
WiSe 23-24 | Online | English
Please do not hesitate to contact us if you have any questions. Also, if you have any ideas for courses, we are always happy to receive your suggestions.

Best regards
Your team Qualification Program at TUM Graduate School

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